

**Arrowhead Improvements Association, Inc
2019 Budget**

	2016 Actual	2017 Actual	2018 Budget	2019 Budget
Income				
410 · Membership Lot Assessments	388,068	393,416	394,000	394,000
413 · Property Transfer Fees	2,500	3,000	2,500	3,000
415 · Interest - Lot Dues	1,094	299	400	400
420 · Interest - Investments	663	584	660	800
430 · Design Review Fees	2,200	1,950	2,000	2,200
435 · Lien Fees, NSF & Other Income	4,542	1,979	2,000	2,000
439 · Waste Disposal Fees	9,450	8,680	9,000	9,500
442 · Smoke Signal Ads	2,065	2,140	2,000	2,500
445 · Reserved Parking Permit	4,692	3,995	4,000	4,250
447 · Misc. Income (Expense Reimb)	2,428	10,546		
450 · Office Rent Income	800			
451 · Lease Income - Fire Station	1,500	2,000	1,000	1,000
499 · Sale of Assets	1,000			
Total Income	421,002	428,589	417,560	419,650
Expenses				
Administrative				
510 · Website	1,013	2,303	5,100	2,300
515 · Audit	1,700	1,700	1,750	6,000
520 · Bank Charges	115	45	120	150
525 · Office Supplies	1,215	1,225	1,200	1,200
531 · Professional CPA		537	600	600
549 · ARWC Purchase Legal			8,000	8,000
550 · Legal	33,671	27,149	22,000	22,000
551 · Board Contingency Fund			2,000	2,000
552 · Board Expenses	6,514	163	6,000	6,000
555 · Smoke Signals Postage/Supplies	405	620		
560 · Postage	2,892	1,574	2,000	2,000
568 · Management Fees	26,400	36,300	39,600	39,600
569 · Managers Wages	35,123	25,144	28,500	28,500
572 · Employee Benefits	9,601	4,728	5,000	5,000
575 · Mileage Expense	39		50	100
580 · Telephone	520			
593 · Design Review Supplies/Expense	66	639	600	400
595 · Arrowhead Awareness Committee				
599 · Software Maintenance	656			
Sub Total	120,258	102,126	122,520	123,850
Utilities				
601 · Electric (Equipment Building)	3,403	3,908	4,200	4,000
604 · Propane (Equip Building)	1,988	1,684	2,000	2,200
609 · Water - Equipment Building	900	540	720	720
Sub Total	6,291	6,133	6,920	6,920

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Operations				
610 · Heavy Equipment - Payroll	43,602	48,171	50,400	48,000
612 · Heavy Equipment - Fuel	5,914	15,843	16,000	17,000
615 · Heavy Equip - Licenses/Permits	1,597	2,394	2,400	2,400
616 · Heavy Equipment Telephone	525	561	667	600
618 · Heavy Equip - Repairs & Maint	20,830	11,417	40,000	35,000
630 · Arrowhead Patrol Payroll	30,998	32,998	35,000	35,000
635 · Arrowhead Patrol Supplies	343	444	1,020	1,500
640 · Arrowhead Patrol Training		150	1,200	500
643 · Arrowhead Patrol Telephone	684	794	900	1,500
645 · Arrowhead Patrol Uniforms	40	227	1,020	600
649 · Arrowhead Patrol Licenses	151	178	450	450
655 · Arrowhead Patrol Repairs/Maint	1,311	1,617	4,200	4,200
670 · Corral Lease	2,000			
672 · Waste Disposal	6,075	5,500	6,120	6,000
680 - Fire Dept - Repair & Maintenance		1,000	1,000	1,000
681 - Firehouse Utilities	1,402	1,698	2,200	2,550
695 - Forest Health	7,993	13,918	14,000	14,000
699 · Grooming Expense	4,634	6,067	6,000	6,000
621 · Groomer Repairs		24,388		
Sub total	128,099	142,978	182,577	176,300
Maintenance				
701 · Weed Spraying	2,772	2,642	4,000	5,000
702 · Equipment Building Maintenance			2,500	2,500
705 · Fish	1,675	3,502	3,500	3,500
716 · Road Materials	17,036	21,094	20,000	20,000
720 · Maintenance	8,013	3,137	4,700	4,700
725 · Hazel Lake Repair	307	311	348	348
735 · Forest Refuse Site	5,142	5,000	5,000	
Sub Total	34,945	35,686	40,048	36,048
Financial				
800 · Association Insurance	33,956	34,422	35,000	37,000
830 · Taxes - Payroll	10,598	11,626	12,600	12,600
835 · Taxes - Property	711	713	820	900
836 · Costs on Foreclosed Lots	631	2,141	2,000	1,600
847 · Corral Panels		650		
837 · ARWC Due Diligence			15,000	15,000
Sub Total	45,896	49,551	65,420	67,100
Total Expenses	335,489	336,474	417,485	410,219
Net Income	\$ 85,513	\$ 92,116	\$ 75	\$ 9,431
Members Contribution Reserve	38,017	42,000	75	7,931
Capital Expenditures				
621 · Groomer Repairs				
852 · Water Truck			50,000	50,000
853 · Forest Refuse Site AIA			15,000	1,500
	45,956	48,455		
Total Capital Expenditures	45,956	48,455	65,000	51,500
Net Income after capital expenditures	\$ 1,540.00	\$ 1,660.65	\$ (65,000.00)	\$ (50,000.00)